



MACDOWELL

Consolidated Financial Statements and Supplementary Information
For the Year Ended December 31, 2021

(With Independent Auditor's Report Thereon)

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
MacDowell

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of MacDowell, which comprise the consolidated statement of financial position as of December 31, 2021, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of MacDowell as of December 31, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of MacDowell and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial

Merrimack, New Hampshire
Andover, Massachusetts
Greenfield, Massachusetts
Ellsworth, Maine

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doubt about MacDowell's ability to continue as a going concern for one year after the date that the consolidated financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of MacDowell's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about MacDowell's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



Report on Summarized Comparative Information

We have previously audited MacDowell's 2020 consolidated financial statements, and we expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated July 6, 2021. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2020 is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The Consolidating Schedule of Financial Position and Consolidating Schedule of Activities are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

A handwritten signature in black ink that reads "Melanson".

Melanson

Merrimack, New Hampshire
July 20, 2022

MACDOWELL

Consolidated Statement of Financial Position December 31, 2021 (with comparative totals as of December 31, 2020)

	2021		2021 Total	2020 Total
	Without Donor Restrictions	With Donor Restrictions		
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 1,590,711	\$ 29,200	\$ 1,619,911	\$ 849,849
Accounts receivable	17,342	-	17,342	4,036
Contributions receivable	90,700	20,800	111,500	192,300
Other assets	449,515	150,000	599,515	578,835
Total Current Assets	2,148,268	200,000	2,348,268	1,625,020
Noncurrent Assets:				
Investments	13,680,188	31,425,472	45,105,660	41,058,023
Property and equipment, net	9,872,703	-	9,872,703	10,084,963
Total Noncurrent Assets	23,552,891	31,425,472	54,978,363	51,142,986
Total Assets	\$ 25,701,159	\$ 31,625,472	\$ 57,326,631	\$ 52,768,006
LIABILITIES AND NET ASSETS				
Current Liabilities:				
Accounts payable	\$ 282,472	\$ -	\$ 282,472	\$ 127,630
Accrued liabilities	72,950	-	72,950	87,726
Refundable advances	31,565	-	31,565	45,965
Current portion of mortgage payable	77,088	-	77,088	74,405
Total Current Liabilities	464,075	-	464,075	335,726
Noncurrent Liabilities:				
Mortgage payable, net of current portion	2,126,108	-	2,126,108	2,203,196
Total Noncurrent Liabilities	2,126,108	-	2,126,108	2,203,196
Total Liabilities	2,590,183	-	2,590,183	2,538,922
Net Assets:				
Without donor restrictions:				
Undesignated	20,601,538	-	20,601,538	20,023,826
Board-designated	2,509,438	-	2,509,438	2,222,126
With donor restrictions:				
Time or purpose restricted	-	16,695,480	16,695,480	13,107,697
Perpetual in nature - income unrestricted	-	4,132,114	4,132,114	4,131,320
Perpetual in nature - income restricted	-	10,797,878	10,797,878	10,744,115
Total Net Assets	23,110,976	31,625,472	54,736,448	50,229,084
Total Liabilities and Net Assets	\$ 25,701,159	\$ 31,625,472	\$ 57,326,631	\$ 52,768,006

The accompanying notes are an integral part of these financial statements.

MACDOWELL

Consolidated Statement of Activities For the Year Ended December 31, 2021 (with summarized comparative totals for the year ended December 31, 2020)

	2021		2021 Total	2020 Total
	Without Donor Restrictions	With Donor Restrictions		
SUPPORT AND REVENUE				
Contributions:				
Individuals	\$ 551,033	\$ 119,149	\$ 670,182	\$ 786,105
Foundations	511,383	510,985	1,022,368	782,296
Corporations	250	25,000	25,250	25,000
Bequests	89,174	152,155	241,329	387,547
Government grants	25,000	-	25,000	30,000
Paycheck Protection Program (PPP) grant	-	-	-	433,800
In-kind contributions	71,029	-	71,029	212,536
Special Events:				
National benefit	358,331	-	358,331	462,094
Medal Day	77,245	-	77,245	60,331
Other special events	6,475	-	6,475	6,225
Less cost of direct benefits to donors	(52,005)	-	(52,005)	(49,460)
Net special events revenue	390,046	-	390,046	479,190
Other Income:				
Loss on sale of assets	-	-	-	(158,147)
Application fees	31,902	-	31,902	25,369
Other	99,085	-	99,085	77,250
Interest income	282	-	282	783
Net Assets Released From Restrictions	1,294,827	(1,294,827)	-	-
Total Support and Revenue	3,064,011	(487,538)	2,576,473	3,081,729
EXPENSES				
Program	3,025,239	-	3,025,239	2,773,243
Management and general	1,225,212	-	1,225,212	1,216,312
Fundraising	854,642	-	854,642	947,774
Total Expenses	5,105,093	-	5,105,093	4,937,329
Change in Net Assets Before Net Investment Return	(2,041,082)	(487,538)	(2,528,620)	(1,855,600)
RETURN ON INVESTMENTS				
Interest and dividends	260,655	617,107	877,762	812,824
Unrealized gain on investments	1,106,754	2,695,616	3,802,370	582,740
Realized gain on investments	771,511	1,711,510	2,483,021	1,070,824
Investment expense	(38,563)	(88,606)	(127,169)	(102,794)
Total Return on Investments	2,100,357	4,935,627	7,035,984	2,363,594
Reclassification of Investment Return Based on Donor Restrictions	805,749	(805,749)	-	-
Net Investment Return	2,906,106	4,129,878	7,035,984	2,363,594
Change in Net Assets	865,024	3,642,340	4,507,364	507,994
Net Assets, Beginning of Year	22,245,952	27,983,132	50,229,084	49,721,090
Net Assets, End of Year	\$ 23,110,976	\$ 31,625,472	\$ 54,736,448	\$ 50,229,084

The accompanying notes are an integral part of these financial statements.

MACDOWELL

Consolidated Statement of Functional Expenses
For the Year Ended December 31, 2021
(with summarized comparative totals for the year ended December 31, 2020)

	2021			2021	2020
	<u>Program</u>	<u>Management and General</u>	<u>Fundraising</u>	<u>Total</u>	<u>Total</u>
Personnel expense:					
Salaries and wages	\$ 1,341,131	\$ 536,688	\$ 531,816	\$ 2,409,635	\$ 2,309,145
Payroll taxes	98,713	39,442	39,004	177,159	167,268
Employee benefits	239,557	35,121	46,651	321,329	339,435
Retirement benefits	118,797	53,885	51,267	223,949	202,292
Subtotal personnel expense	1,798,198	665,136	668,738	3,132,072	3,018,140
Artist financial aid	78,750	-	-	78,750	68,800
Conferences and meetings	988	16,540	1,563	19,091	19,151
Depreciation	391,143	134,621	47,639	573,403	593,878
Equipment and furnishings	44,778	494	420	45,692	39,155
Event catering and venue costs	6,294	516	34,085	40,895	20,486
Food	74,251	-	-	74,251	32,748
Information technology	32,757	55,700	44,768	133,225	87,543
Insurance	69,085	20,640	4,157	93,882	98,286
Interest	11,943	47,771	19,904	79,618	82,434
Miscellaneous	6,670	3,838	5,639	16,147	9,477
Occupancy and utilities	151,075	22,744	8,557	182,376	198,534
Office	9,762	42,492	8,692	60,946	60,396
Panelist honorariums	59,300	-	-	59,300	24,900
Printing and mailing	32,755	5,212	6,304	44,271	41,882
Professional fees and contract services	58,161	182,030	52,825	293,016	408,675
Repairs and maintenance	76,165	2,574	494	79,233	82,170
Supplies	20,532	6,319	1,254	28,105	16,930
Taxes	-	17,003	-	17,003	18,295
Travel	102,632	1,582	1,608	105,822	64,909
Total expenses by function	3,025,239	1,225,212	906,647	5,157,098	4,986,789
Less expenses included in the Consolidated Statement of Activities for the cost of direct benefits to donors	-	-	(52,005)	(52,005)	(49,460)
Total Functional Expenses	\$ 3,025,239	\$ 1,225,212	\$ 854,642	\$ 5,105,093	\$ 4,937,329

The accompanying notes are an integral part of these financial statements.

MACDOWELL

Consolidated Statement of Cash Flows For the Year Ended December 31, 2021 (with comparative totals for the year ended December 31, 2020)

	<u>2021</u>	<u>2020</u>
Cash Flows From Operating Activities:		
Change in net assets	\$ 4,507,364	\$ 507,994
Adjustments to reconcile change in net assets to net cash used by operating activities:		
Depreciation	573,403	593,878
Loss on disposal of property and equipment	-	158,147
Unrealized gain on investments	(3,802,370)	(582,740)
Realized gain on investments	(2,483,021)	(1,070,824)
Restricted contributions	(53,771)	(384,859)
Donated property and equipment	(23,654)	-
(Increase) Decrease In:		
Accounts receivable	(13,306)	1,321
Contributions receivable	80,800	(12,362)
Other assets	(20,680)	(7,443)
Increase (Decrease) In:		
Accounts payable	154,842	(104,137)
Accrued liabilities	(14,776)	(18,498)
Refundable advances	<u>(14,400)</u>	<u>(16,575)</u>
Net Cash Used By Operating Activities	(1,109,569)	(936,098)
Cash Flows From Investing Activities:		
Purchase of investments	(4,723,887)	(8,409,404)
Proceeds from sales of investments	6,985,295	9,039,305
Purchases of property and equipment	(361,143)	(134,134)
Proceeds from sale of property and equipment	<u>-</u>	<u>130,025</u>
Net Cash Provided By Investing Activities	1,900,265	625,792
Cash Flows From Financing Activities:		
Principal payments on mortgage payable	(74,405)	(71,589)
Proceeds from restricted contributions	<u>53,771</u>	<u>384,859</u>
Net Cash Provided (Used) By Financing Activities	<u>(20,634)</u>	<u>313,270</u>
Net Change in Cash and Cash Equivalents	770,062	2,964
Cash and Cash Equivalents, Beginning of Year	<u>849,849</u>	<u>846,885</u>
Cash and Cash Equivalents, Ending of Year	\$ <u><u>1,619,911</u></u>	\$ <u><u>849,849</u></u>
Supplemental Disclosure of Cash Flow Information:		
Interest paid	\$ <u><u>79,618</u></u>	\$ <u><u>82,434</u></u>

The accompanying notes are an integral part of these financial statements.

MACDOWELL

Notes to Consolidated Financial Statements For the Year Ended December 31, 2021

1. Organization

The mission of MacDowell (legal name: Marian and Edward MacDowell Inc.; the Organization) is to support and promote the arts of music, literature, drama, architecture, painting, sculpture, and other fine arts. The Organization supports the creation of new works of art by providing residencies of up to 2 months to approximately 300 creative individuals of the highest talent selected from the widest possible range of perspective and demographics. The Organization's facilities include 31 independent studios and 13 support buildings on a 450-acre property in Peterborough, New Hampshire, and a 4,000 square foot office and event space in the Chelsea arts neighborhood of Manhattan, New York. In New Hampshire, the Organization strives to accelerate and fortify artistic creativity by offering artists chosen through peer-panel review uninterrupted time and seclusion within a diverse community of artists. Through educational and community engagement programs, publications, presentations and other activities, the Organization increases understanding and appreciation of the arts while extending public appreciation of its value to society.

In 2020, the Organization's board and staff embarked on a coordinated, wide-ranging exploration of diversity, equity, inclusion, and access as principles intertwined with its residency programs, operations, and governance. This process has expanded and deepened in 2021, allowing for an implementation phase of work that the Board, staff and key stakeholders identified and prioritized, across all activities.

2. Summary of Significant Accounting Policies

The following is a summary of significant account policies used in preparing and presenting the accompanying consolidated financial statements.

Basis of Consolidated Financial Statement Presentation

The consolidated financial statements of the Organization have been prepared on the accrual basis in accordance with accounting principles generally accepted in the United States of America (GAAP). The Organization's consolidated financial statements follow the provisions of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 958, *Not-for-Profit Entities*.

Principles of Consolidation

In 2012, the Organization formed New High Street, LLC, a New Hampshire Limited Liability Company, for the sole purpose of acquiring certain real estate located adjacent to its facility (see Note 17). The Organization is the sole member of New High Street, LLC.

The accompanying consolidated financial statements include the accounts of MacDowell and its wholly owned limited liability company, New High Street, LLC. All material inter-organization transactions have been eliminated in consolidation. Unless otherwise noted, these consolidated organizations are hereinafter referred to as “the Organization”.

Comparative Financial Information

The accompanying consolidated financial statements include certain prior-year summarized comparative information in total, but not by net asset class. Such information does not include sufficient detail to constitute a presentation in accordance with GAAP. Accordingly, such information should be read in conjunction with the audited consolidated financial statements for the year ended December 31, 2020, from which the summarized information was derived.

Cash and Cash Equivalents

All cash and highly liquid financial instruments with original maturities of three months or less, and which are neither held for nor restricted by donors for long-term purposes, are considered to be cash and cash equivalents. Cash and highly liquid financial instruments invested for long-term purposes, including endowments that are perpetual in nature, are excluded from this definition.

Accounts Receivable

Accounts receivable consists primarily of noninterest-bearing amounts due for services and programs. The allowance for uncollectible accounts receivable is based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Accounts receivable are written off when deemed uncollectible. Management has determined that no allowance is necessary.

Contributions Receivable

Unconditional contributions that are expected to be collected within one year are recorded at net realizable value. Unconditional contributions that are expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contributions revenue in the Consolidated Statement of Activities. The allowance for uncollectible contributions is based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Contributions receivable are written off when deemed uncollectible. Management has determined that no allowance is necessary.

Investments

Investment purchases are recorded at cost, or if donated, at fair value on the date of donation. Thereafter, investments are reported at their fair values in the Consolidated Statement of Financial Position. Net investment return/(loss) is reported in the

Consolidated Statement of Activities and consists of interest and dividends, realized and unrealized gains and losses, less external investment expenses.

The Organization utilizes a pooled-investment-fund basis of managing its investments. Unless otherwise restricted by the donor, investment income and realized and unrealized gains and losses are reported as increases or decreases in net assets without donor restrictions. Investment gains, losses, and income are allocated to donor-restricted funds based on their proportionate share of the pooled investments. Investment losses on donor-restricted assets will not reduce the value of said assets below the historical value of the original gift. Any excess loss will reduce certain net assets with donor restrictions to the extent that donor-imposed restrictions on net appreciation of the fund have not been met before the loss occurs. Any remaining loss will reduce net assets without donor restrictions.

Property and Equipment

Property and equipment additions over \$1,000 are recorded at cost, if purchased, and at fair value at the date of donation, if donated. Depreciation is computed using the straight-line method over the estimated useful lives of the assets ranging from 3 to 40 years, or in the case of capitalized leased assets or leasehold improvements, the lesser of the useful life of the asset or the lease term. When assets are sold or otherwise disposed of, the cost and related depreciation is removed, and any resulting gain or loss is included in the Consolidated Statement of Activities. Costs of maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed. Assets not in service are not depreciated.

The carrying values of property and equipment are reviewed for impairment whenever events or circumstances indicate that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. When considered impaired, an impairment loss is recognized to the extent carrying value exceeds the fair value of the asset. There were no indicators of asset impairment in 2021 or 2020.

Net Assets

Net Assets Without Donor Restrictions

Net assets available for use in general operations and not subject to donor (or certain grantor) imposed restrictions. The Board has designated, from net assets without donor restrictions, net assets for a board-designated endowment.

Net Assets With Donor Restrictions

Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity while permitting the Organization to expend income

generated in accordance with the provisions of additional donor imposed stipulations or a Board approved spending policy. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Revenue and Revenue Recognition

The Organization recognizes contributions when cash, securities or other assets; an unconditional promise to give; or a notification of a beneficial interest is received. Conditional promises to give – that is, those with a measurable performance or other barrier and a right of return – are not recognized until the conditions on which they depend have been substantially met. Amounts received in advance are reported as refundable advances in the Consolidated Statement of Financial Position.

The Organization has established a planned giving program to acknowledge donors who have indicated they have included the Organization in their estate plans. These conditional pledges are not recognized until they become unconditional, that is, until all conditions on which they depend are substantially met, and consist of bequests and gifts of life insurance proceeds.

A portion of the Organization’s revenue is derived from cost-reimbursable contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as refundable advances in the Consolidated Statement of Financial Position.

Special events revenue is comprised of an exchange element based upon the direct benefits donors receive and a contribution element for the difference. Special events revenue is recognized equal to the fair value of direct benefits to donors when the special event takes place. The contribution element of special event revenue is recognized immediately, unless there is a right of return if the special event does not take place.

Revenue from application fees is recognized when the performance obligations of reviewing artist’s applications are performed. Application fees paid in advance are deferred to the period to which the review is performed. Payment is required at the time the application is submitted and is recorded as a contract liability until the performance obligation is met.

Donated Services and In-Kind Contributions

The Organization periodically receives contributions in a form other than cash or investments. Contributed property and equipment is recognized as an asset at its estimated fair value at the date of gift, provided that the value of the asset and its

estimated useful life meets the Organization's capitalization policy. Donated artwork is recognized as an asset at estimated fair value at the date of gift. Donated supplies are recorded as contributions at the date of gift and as expenses when the donated items are placed into service or distributed.

The Organization benefits from personal services provided by a substantial number of volunteers. Those volunteers have donated significant amounts of time and services in the Organization's program operations and in its fundraising campaigns. However, the majority of the contributed services do not meet the criteria for recognition in the financial statements. GAAP allows recognition of contributed services only if (a) the services create or enhance nonfinancial assets or (b) the services would have been purchased if not provided by contribution, require specialized skills, and are provided by individuals possessing those skills.

Functional Allocation of Expenses

The costs of providing the Organization's program and supporting services activities have been summarized on a functional basis in the Consolidated Statement of Activities. The Consolidated Statement of Functional Expenses presents the natural classification detail of expenses by function. Certain categories of expenses are attributed to more than one program or supporting function. Accordingly, certain costs have been allocated among the programs and supporting services benefited on a reasonable basis that is consistently applied. Expenses that are allocated include occupancy and utilities, repairs and maintenance, depreciation, certain insurances, and interest, which are allocated on a square footage basis, as well as salaries and wages, benefits, payroll taxes, and certain insurances, which are allocated on the basis of estimates of time and effort.

Measure of Operations

The Organization reports as the change in net assets before net investment return all program, administrative, and fundraising activity, excluding investment return and the reclassification of the investment return based on donor restrictions.

Income Taxes

The Organization has been recognized by the Internal Revenue Service (IRS) as exempt from federal income taxes under Internal Revenue Code (IRC) Section 501(a) as an organization described in IRC Section 501(c)(3), qualifies for charitable contribution deductions, and has been determined not to be a private foundation. The Organization is annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. In addition, the Organization is subject to income tax on net income that is derived from business activities that are unrelated to its exempt purpose. In 2021 and 2020, the Organization was subject to unrelated business income tax and did file an Exempt Organization Business Income Tax Return (Form 990-T) with the IRS.

Estimates

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates.

Financial Instruments and Credit Risk

Deposit concentration risk is managed by placing cash and money market accounts with financial institutions believed to be creditworthy. At times, amounts on deposit may exceed insured limits or include uninsured investments in money market mutual funds. To date, no losses have been experienced in any of these accounts. Credit risk associated with receivables is considered to be limited due to high historical collection rates and because substantial portions of the outstanding amounts are due from individuals and organizations supportive of the Organization's mission. Investments are made by diversified investment managers whose performance is monitored by the Investment Committee of the Board of Directors. Although the fair values of investments are subject to fluctuation on a year-to-year basis, the Investment Committee believes that its investment policies and guidelines are prudent for the long-term welfare of the Organization.

Fair Value Measurements and Disclosures

Certain assets and liabilities are reported at fair value in the consolidated financial statements. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal, or most advantageous, market at the measurement date under current market conditions regardless of whether that price is directly observable or estimated using another valuation technique. Inputs used to determine fair value refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the asset or liability based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability based on the best information available. A three-tier hierarchy categorizes the inputs as follows:

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that are accessible at the measurement date.
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, and market-corroborated inputs.

- Level 3 – Unobservable inputs for the asset or liability. In these situations, inputs are developed using the best information available in the circumstances.

In some cases, the inputs used to measure the fair value of an asset or a liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement. Assessing the significance of a particular input to entire measurement requires judgment, taking into account factors specific to the asset or liability. The categorization of an asset or liability within the hierarchy is based upon the pricing transparency of the asset or liability and does not necessarily correspond to the assessment of the quality, risk, or liquidity profile of the asset or liability.

New Accounting Standards to be Adopted in the Future

Contributed Nonfinancial Assets

In September 2020, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*, intended to improve transparency in the reporting of contributed nonfinancial assets, also known as gifts-in-kind, for not-for-profit organizations. Examples of contributed nonfinancial assets include fixed assets such as land, buildings, and equipment; the use of fixed assets or utilities; materials and supplies, such as food, clothing, or pharmaceuticals; intangible assets; and recognized contributed services. The ASU requires a not-for-profit organization to present contributed nonfinancial assets as a separate line item in the Statement of Activities, apart from contributions of cash or other financial assets. It also requires certain disclosures for each category of contributed nonfinancial assets recognized. The amendments in this ASU should be applied on a retrospective basis and will be effective for the Organization for the year ending December 31, 2022. Early adoption is permitted. The Organization is currently in the process of evaluating the impact of adoption of this ASU on the consolidated financial statements.

Leases

In February 2016, the FASB issued ASU 2016-02, *Leases*. The ASU requires all leases with lease terms more than 12 months to be capitalized as a right of use asset and lease liability on the Statement of Financial Position at the date of lease commencement. Leases will be classified as either finance leases or operating leases. This distinction will be relevant for the pattern of expense recognition in the Statement of Activities. This ASU will be effective for the Organization for the year ending December 31, 2022. The Organization is currently in the process of evaluating the impact of adoption of this ASU on the consolidated financial statements.

Credit Losses

In June 2016, the FASB issued ASU 2016-13, *Measurement of Credit Losses on Financial Instruments*. The ASU requires a financial asset (including trade receivables) measured

at amortized cost basis to be presented at the net amount expected to be collected. Thus, the Statement of Activities will reflect the measurement of credit losses for newly recognized financial assets as well as the expected increases or decreases of expected credit losses that have taken place during the period. This ASU will be effective for the Organization for the year ending December 31, 2023. The Organization is currently in the process of evaluating the impact of adoption of this ASU on the consolidated financial statements.

3. Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the date of the Consolidated Statement of Financial Position, are comprised of the following at December 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Financial assets at year end:		
Cash and cash equivalents	\$ 1,619,911	\$ 849,849
Accounts receivable	17,342	4,036
Contributions receivable	111,500	192,300
Investments	<u>45,105,660</u>	<u>41,058,023</u>
Total financial assets	46,854,413	42,104,208
Less amounts not available to be used within one year:		
Net assets with donor restrictions	31,625,472	27,983,132
Less:		
Other assets not available for spending	(150,000)	(150,000)
Net assets with purpose restrictions to be met in less than one year	(509,003)	(240,085)
Donor-restricted endowment subject to spending policy rate (5%) and appropriation	<u>(1,570,233)</u>	<u>(1,437,740)</u>
	29,396,236	26,155,307
Board-designated endowment	2,509,438	2,222,126
Less: Board-designated endowment annual spending policy rate (5% of 36-month average fund value)	<u>(100,281)</u>	<u>(92,690)</u>
	<u>2,409,157</u>	<u>2,129,436</u>
Total amounts not available to be used within one year	<u>31,805,393</u>	<u>28,284,743</u>
Financial assets available to meet general expenditures over the next year	\$ <u>15,049,020</u>	\$ <u>13,819,465</u>

Endowment funds consist of donor-restricted endowments and funds designated by the Board to function as endowments. Income from donor-restricted endowments is restricted for specific purposes, with the exception of the amounts available for general use. The portion of endowment funds that are perpetual in nature are not available for general expenditure.

The board-designated endowment is subject to an annual spending rate as determined by the Board, as described in Note 9. Although there is no intention to spend from the board-designated endowment (other than amounts appropriated for general

expenditure as part of the Board’s annual budget approval and appropriation), these amounts could be made available if necessary.

As part of the Organization’s liquidity management plan, the Organization also has a \$5,000,000 revolving line of credit available to meet cash flow needs.

4. Contributions Receivable

Unconditional contributions receivable are estimated to be collected as follows at December 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Receivable in less than one year	\$ <u>111,500</u>	\$ <u>192,300</u>
Total	\$ <u><u>111,500</u></u>	\$ <u><u>192,300</u></u>

Discount to net present value has not been recorded at December 31, 2021 and 2020, as it has been determined to be immaterial.

5. Investments

Investments, measured at fair value on a recurring basis and categorized in the fair value hierarchy as Level 1, consist of the following at December 31, 2021 and 2020:

<u>Investment Type</u>	<u>2021</u>	<u>2020</u>
Mutual funds:		
Stock funds, domestic	\$ 9,864,809	\$ 9,846,671
Stock funds, international	3,496,153	2,565,888
Short-term bond fund	117,370	120,204
High-yield bond fund	4,893,598	5,310,348
Money market funds	2,357,249	3,344,251
Common stock	23,857,938	19,101,691
Federated U.S. treasury cash	<u>518,543</u>	<u>768,970</u>
Total	\$ <u><u>45,105,660</u></u>	\$ <u><u>41,058,023</u></u>

During 2021 and 2020, the Organization recognized \$3,802,370 and \$582,740, respectively, of unrealized gains on investments in equity securities.

6. Property, Equipment, and Depreciation

Property and equipment is comprised of the following at December 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Land improvements	\$ 1,122,538	\$ 1,082,015
Land	104,996	104,996
Building and building improvements	15,902,059	15,595,831
Equipment	789,542	775,150
Vehicles	279,681	279,681
Assets not being depreciated	59,100	59,100
Construction in progress	<u>206,600</u>	<u>206,600</u>
Subtotal	18,464,516	18,103,373
Less accumulated depreciation	<u>(8,591,813)</u>	<u>(8,018,410)</u>
Total	<u>\$ 9,872,703</u>	<u>\$ 10,084,963</u>

Depreciation expense totaled \$573,403 and \$593,878 for the years ended December 31, 2021 and December 31, 2020, respectively.

7. Line of Credit

In 2015, the Organization obtained a \$5 million revolving line of credit. Proceeds from drawdowns were used to fund the purchase and improvement of 521 West 23rd Street, New York, NY. Drawdowns from the line of credit are due on demand. In addition, accrued interest on the unpaid drawn down principal amount is payable monthly commencing one month after any drawdown from the line of credit. Interest on any outstanding principal will accrue at an annual rate equal to the three-month LIBOR annual rate plus 1.75%. The line of credit is collateralized by securities held by the lender in the Organization's investment account. At December 31, 2021 and 2020, the Organization had no outstanding balance on the line of credit and did not draw on the line during 2021 or 2020.

8. Mortgage Payable

In 2016, the Organization purchased a second-floor unit in the Artist's Condominium building, located at 521 West 23rd Street, New York, NY for the purchase price of \$5.1 million. The Organization financed the building through a 25-year, \$2,550,000 mortgage. Interest accrues at an initial rate of 3.50% until December 2, 2021, and then will accrue at the one-month LIBOR rate plus 2.8%. Principal and interest is payable monthly in arrears, in equal monthly installments during the term of the loan based on an

amortization of 25 years, with a loan maturity of 10 years. The Organization may repay the loan in whole or in part after the fourth anniversary of the loan without penalty. The mortgage is secured by real and personal property located at 521 West 23rd Street, New York, NY.

The following illustrates the accumulation of principal and interest payments over the 25-year amortization period based on the initial 3.50% interest rate. As noted above, actual interest costs and total payment amounts will vary according to the loan terms.

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 77,088	\$ 76,934	\$ 154,022
2023	79,869	74,153	154,022
2024	82,547	71,475	154,022
2025	86,112	67,910	154,022
2026	88,833	65,189	154,022
Thereafter	<u>1,788,747</u>	<u>520,094</u>	<u>2,308,841</u>
Total	\$ <u>2,203,196</u>	\$ <u>875,755</u>	\$ <u>3,078,951</u>

This mortgage is also subject to certain annual financial covenants. Minimum unrestricted liquid assets of \$7 million and a loan-to-value ratio of 50% or less is required. As of December 31, 2021 and 2020, the Organization has met all covenants.

9. Endowment Funds

Types of Funds

The Organization’s endowment consists of various individual funds established for a variety of purposes. The endowment includes both donor-restricted funds and funds designated by the Board of Directors to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Board-Designated Endowment

As of December 31, 2021 and 2020, the Board of Directors had designated \$2,509,438 and \$2,222,126, respectively, of net assets without donor restrictions as a general endowment fund to support the mission of the Organization. Since that amount results from an internal designation and is not donor-restricted, it is classified and reported as net assets without donor restrictions.

Donor-Designated Endowment

The Board of Directors of the Organization has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the

fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as perpetually restricted net assets (a) the original value of gifts donated to the perpetual endowment, (b) the original value of subsequent gifts to the perpetual endowment, and (c) accumulations to the perpetual endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified as perpetually restricted is classified as donor-restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Organization, and (7) the Organization's investment policies.

Investment Policy

The Organization's Board of Directors has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. Endowment assets are invested in a well-diversified asset mix, which includes equity and debt securities, that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution of 5%, while growing the funds if possible. Therefore, the Organization expects its endowment assets, over time, to produce an average rate of return of approximately 7% annually. Actual returns in any given year may vary from this amount. Investment risk is measured in terms of the total endowment fund; investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

Spending Policy

The Organization has a policy of appropriating for distribution each year 5% of its investment assets' average fair value of the prior 12 quarters through the calendar year-end preceding the year in which the distribution is planned. In establishing this policy, the Organization considered the long-term expected return on its investment assets, the nature and duration of the individual endowment funds, many of which must be maintained in perpetuity because of donor-restrictions, and the possible effects of inflation. The Organization expects to preserve the corpus of the endowment and allow for growth sufficient enough to support the Organization's annual spending policy. This is consistent with the Organization's objective to maintain the purchasing power of the

endowment assets, as well as to provide additional real growth through new gifts and investment return.

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Organization to retain as a fund of perpetual duration. Deficiencies of this nature are restored from net assets without donor restrictions, depending on donor stipulations. These deficiencies result from unfavorable market fluctuations that occur causing the original donor restricted contribution, plus accumulated investment earnings that, in accordance with donor stipulations, are required to be added to the original contribution, to fall below the accumulated balances. Donor stipulations for perpetually restricted-income restricted funds require the reclassification of realized and unrealized earnings to purpose-restricted net assets. Based on donor stipulations, there are no donor-restricted funds in deficit.

Changes in Endowment Net Assets

Endowment net asset composition by type and changes in endowment net assets for the year ended December 31, 2021 are as follows:

	Without Donor Restrictions			With Donor Restrictions			Total Net Endowment Assets
	Undesignated	Board Designated	Total Without Donor Restrictions	Time or Purpose Restricted	Perpetually Restricted	Total With Donor Restrictions	
Beginning of year	\$ 11,176,765	\$ 2,222,126	\$ 13,398,891	\$ 13,058,697	\$ 14,600,435	\$ 27,659,132	\$ 41,058,023
Investment earnings, net	1,703,521	396,836	2,100,357	2,429,347	2,506,280	4,935,627	7,035,984
Reclassification of investment return	805,749	-	805,749	1,699,745	(2,505,494)	(805,749)	-
Support/contributions added to endowment	157,360	-	157,360	4,791	17,500	22,291	179,651
Appropriations from endowment	<u>(2,672,645)</u>	<u>(109,524)</u>	<u>(2,782,169)</u>	<u>(547,100)</u>	<u>161,271</u>	<u>(385,829)</u>	<u>(3,167,998)</u>
End of year	\$ <u>11,170,750</u>	\$ <u>2,509,438</u>	\$ <u>13,680,188</u>	\$ <u>16,645,480</u>	\$ <u>14,779,992</u>	\$ <u>31,425,472</u>	\$ <u>45,105,660</u>

Endowment net asset composition by type and changes in endowment net assets for the year ended December 31, 2020 are as follows:

	Without Donor Restrictions			With Donor Restrictions			Total Net Endowment Assets
	Undesignated	Board Designated	Total Without Donor Restrictions	Time or Purpose Restricted	Perpetually Restricted	Total With Donor Restrictions	
Beginning of year	\$ 11,381,427	\$ 2,167,930	\$ 13,549,357	\$ 12,144,834	\$ 14,340,168	\$ 26,485,002	\$ 40,034,359
Investment earnings, net	258,480	147,850	406,330	633,127	1,324,137	1,957,264	2,363,594
Reclassification of investment return	417,915	-	417,915	905,814	(1,323,729)	(417,915)	-
Support/contributions added to endowment	191,698	-	191,698	-	141,575	141,575	333,273
Appropriations from endowment	<u>(1,072,755)</u>	<u>(93,654)</u>	<u>(1,166,409)</u>	<u>(625,078)</u>	<u>118,284</u>	<u>(506,794)</u>	<u>(1,673,203)</u>
End of year	\$ <u>11,176,765</u>	\$ <u>2,222,126</u>	\$ <u>13,398,891</u>	\$ <u>13,058,697</u>	\$ <u>14,600,435</u>	\$ <u>27,659,132</u>	\$ <u>41,058,023</u>

10. Net Assets

Board-Designated Net Assets

Net assets without donor restrictions include board-designated net assets, which are comprised of the following at December 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Building and equipment reserve	\$ 2,307,674	\$ 2,043,470
Chabon fellowship fund	<u>201,764</u>	<u>178,656</u>
Total	<u>\$ 2,509,438</u>	<u>\$ 2,222,126</u>

Net Assets With Donor Restrictions

Net assets with donor restrictions are comprised of the following at December 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Time and purpose restricted:		
Subject to expenditure for specific purpose:		
Fellowships, financial aid, and travel grants	\$ 667,568	\$ 425,510
Renovations and operations	<u>196,724</u>	<u>94,026</u>
	864,292	519,536
Accumulated donor-restricted endowment earnings subject to spending rate policy:		
Fellowships	10,869,462	8,705,182
Fellows' travel	2,569,275	2,125,426
Maintenance	1,770,677	1,436,531
Baldwin library operations and maintenance	<u>621,774</u>	<u>321,022</u>
	<u>15,831,188</u>	<u>12,588,161</u>
Total time and purpose restricted	16,695,480	13,107,697
Perpetual in nature - income unrestricted - original gift unrestricted by donors to support any activities	4,132,114	4,131,320
Perpetual in nature - income restricted - original gift restricted by donors for:		
Fellowships	7,513,753	7,459,990
Fellows' travel	750,000	750,000
Maintenance	534,125	534,125
Baldwin library operations and maintenance	<u>2,000,000</u>	<u>2,000,000</u>
	<u>10,797,878</u>	<u>10,744,115</u>
Total	<u>\$ 31,625,472</u>	<u>\$ 27,983,132</u>

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or the passage of time or other events specified by the donors as follows for the years ended December 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Satisfaction of purpose restrictions:		
Fellowships, financial aid, and travel grants	\$ 270,045	\$ 274,025
Renovations and operations	<u>138,687</u>	<u>110,552</u>
	408,732	384,577
Restricted purpose spending-rate distributions and appropriations from endowment:		
Fellowships	690,348	445,792
Fellows' travel	67,475	26,289
Maintenance	16,287	17,086
Baldwin library operations and maintenance	<u>111,985</u>	<u>94,170</u>
	<u>886,095</u>	<u>583,337</u>
Total	\$ <u><u>1,294,827</u></u>	\$ <u><u>967,914</u></u>

11. Special Events, Net

Special events activities for the years ended December 31, 2021 and 2020 are summarized as follows:

	<u>2021</u>	<u>2020</u>
Income from special events:		
National benefit	\$ 358,331	\$ 462,094
Medal Day	77,245	60,331
Other special events	<u>6,475</u>	<u>6,225</u>
	442,051	528,650
Costs of direct benefits to donors	<u>(52,005)</u>	<u>(49,460)</u>
Net special event revenue	390,046	479,190
Program event costs	(79,393)	(23,841)
Fundraising event other costs	<u>(44,324)</u>	<u>(34,946)</u>
Special events, net	\$ <u><u>266,329</u></u>	\$ <u><u>420,403</u></u>

12. Paycheck Protection Program (PPP)

On April 8, 2020, the Organization received loan proceeds in the amount of \$433,800 under the Small Business Administration (SBA) Paycheck Protection Program (PPP). The PPP, established as part of the Coronavirus Aid, Relief and Economic Security Act (CARES Act), which was enacted March 27, 2020, provides for loans to qualifying organizations for amounts up to 2.5 times the average monthly payroll expenses. The loan and accrued interest may be forgiven after twenty-four weeks providing the Organization uses the loan proceeds for eligible purposes, including payroll, benefits, rent and utilities, and maintains certain payroll levels. The Organization used the proceeds for purposes consistent with the PPP requirements. The Organization has applied the conditional contribution model as described in FASB ASC 958-605 to recognize PPP loan proceeds as contribution income as the PPP loan conditions are substantially met by incurring qualifying expenses and other PPP loan requirements. In 2020, the Organization recognized the entire amount of the PPP loan as contribution income and, in 2021, the Organization was approved by the SBA for 100% forgiveness of the PPP loan.

13. Defined Contribution Plan

The Organization provides benefits for substantially all employees through the Teachers Insurance and Annuity Association (TIAA) and the College Retirement Equities Fund (CREF). The TIAA/CREF retirement system is a defined contribution plan whereby monthly contributions by the Organization are applied to individual annuities owned and controlled by each participating employee. The Organization's contributions to TIAA/CREF were \$223,949 and \$202,292 for the years ended December 31, 2021 and December 31, 2020, respectively.

14. New Hampshire Charitable Foundation

The Organization is the beneficiary of a designated fund at the New Hampshire Charitable Foundation (the Foundation). Pursuant to the terms of the resolution establishing this fund, certain property contributed to the Foundation is held as a separate fund designated for the benefit of the Organization (the Fund). In accordance with its spending policy, the Foundation makes distributions from the Fund to the Organization. Since all property in the Fund was contributed to the New Hampshire Charitable Foundation to be held and administered for the benefit of the Organization, the Fund is not included in these consolidated financial statements.

Distributions to the Organization from the Fund totaled \$97,897 and \$77,832 for the years ended December 31, 2021 and December 31, 2020, respectively. The market value of fund assets was \$2,578,024 and \$2,243,711 as of December 31, 2021 and 2020, respectively.

15. Related Party Transactions

During 2021 and 2020, the Organization entered into various transactions with members of the Board. All transactions were reviewed and approved by the Board and performed in accordance with conflict of interest guidelines established by the New Hampshire Attorney General's Office.

16. Concentration of Risk

The Organization is supported by philanthropic contributions from the public. For the year ended December 31, 2021, no contributors provided 10% or more of the Organization's operating revenue. For the year ended December 31, 2020, a single contributor provided 12% of the Organization's operating revenue.

17. New High Street, LLC

In 2012, the Organization formed a New Hampshire Limited Liability Company, New High Street, LLC, to acquire land and buildings adjacent to the Organization's property. The 38-acre parcel gifted to the Peterborough Golf Association in 1900 by Edward MacDowell has been operated as a public golf course by the Monadnock Country Club (the Club), a nonprofit social club. Owing to financial difficulties, the Club sought to sell the property to an entity that would welcome the Club's continued operation. To facilitate the purchase and distinguish it from Organization programs, New High Street, LLC purchased the property and negotiated a multi-year lease with Monadnock Country Club for its continued operation of the property as a public golf course. In October 2016, the Monadnock Country Club closed operations and terminated the lease with New High Street, LLC. In April 2017, a lease was signed with Hilltop Golf Course, LLC to re-open golf course operations. In May 2021, the lease was renewed for an additional one-year term.

18. Commitments and Contingencies

COVID-19

After temporarily closing the residency program between March and October 2020, sustaining wages for all employees through January 2021 (supported in part by Paycheck Protection Program funds), and reopening the program at half capacity in late 2020 using a cohort model and dynamic set of safety protocols, the Organization's operations generally continued to stabilize in 2021. Significantly enabled by full staff and artist vaccination and continued evolution of safety protocols through the year, artist capacity began increasing to historic levels late in 2021 with the return of rolling arrivals and departures. While New Hampshire administrative offices re-opened in June 2021, the New York administrative office and event space remained closed and minimally staffed through 2021, and fundraising and other public events continued to be primarily virtual.

Observable financial impacts due to COVID-19 in 2020 and 2021 are some reductions in costs due to lower artist occupancy, along with reduced fundraising event revenue and expenses (offset in part by other increased contributed income). The extent to which the pandemic might impact the Organization's long term financial position and operational capacity remains unclear.

19. Reclassifications

Certain reclassifications of amounts previously reported have been made to the accompanying consolidated financial statements to maintain consistency between periods presented. The reclassification had no impact on previously reported net assets.

20. Subsequent Events

Subsequent events have been evaluated through July 20, 2022, the date the consolidated financial statements were available to be issued.

MACDOWELL

Consolidating Schedule of Financial Position
December 31, 2021

	<u>MacDowell</u>	<u>New High Street, LLC</u>	<u>Total</u>	<u>Eliminations</u>	<u>Consolidated</u>
ASSETS					
Current Assets:					
Cash and cash equivalents	\$ 1,572,767	\$ 47,144	\$ 1,619,911	\$ -	\$ 1,619,911
Accounts receivable	14,438	2,904	17,342	-	17,342
Contributions receivable	111,500	-	111,500	-	111,500
Other assets	<u>597,758</u>	<u>1,757</u>	<u>599,515</u>	<u>-</u>	<u>599,515</u>
Total Current Assets	2,296,463	51,805	2,348,268	-	2,348,268
Noncurrent Assets:					
Investments	45,105,660	-	45,105,660	-	45,105,660
Investment in New High Street, LLC	426,432	-	426,432	(426,432)	-
Property and equipment, net	<u>9,543,017</u>	<u>329,686</u>	<u>9,872,703</u>	<u>-</u>	<u>9,872,703</u>
Total Noncurrent Assets	<u>55,075,109</u>	<u>329,686</u>	<u>55,404,795</u>	<u>(426,432)</u>	<u>54,978,363</u>
Total Assets	<u>\$ 57,371,572</u>	<u>\$ 381,491</u>	<u>\$ 57,753,063</u>	<u>\$ (426,432)</u>	<u>\$ 57,326,631</u>
LIABILITIES AND NET ASSETS					
Current Liabilities:					
Accounts payable	\$ 282,472	\$ -	\$ 282,472	\$ -	\$ 282,472
Accrued liabilities	71,138	1,812	72,950	-	72,950
Refundable advances	28,465	3,100	31,565	-	31,565
Current portion of mortgage payable	<u>77,088</u>	<u>-</u>	<u>77,088</u>	<u>-</u>	<u>77,088</u>
Total Current Liabilities	459,163	4,912	464,075	-	464,075
Noncurrent Liabilities:					
Mortgage payable, net of current portion	<u>2,126,108</u>	<u>-</u>	<u>2,126,108</u>	<u>-</u>	<u>2,126,108</u>
Total Noncurrent Liabilities	<u>2,126,108</u>	<u>-</u>	<u>2,126,108</u>	<u>-</u>	<u>2,126,108</u>
Total Liabilities	2,585,271	4,912	2,590,183	-	2,590,183
Net Assets:					
Without donor restrictions:					
Undesignated	20,651,391	376,579	21,027,970	(426,432)	20,601,538
Board-designated	2,509,438	-	2,509,438	-	2,509,438
With donor restrictions:					
Time or purpose restricted	16,695,480	-	16,695,480	-	16,695,480
Perpetual in nature - income unrestricted	4,132,114	-	4,132,114	-	4,132,114
Perpetual in nature - income restricted	<u>10,797,878</u>	<u>-</u>	<u>10,797,878</u>	<u>-</u>	<u>10,797,878</u>
Total Net Assets	<u>54,786,301</u>	<u>376,579</u>	<u>55,162,880</u>	<u>(426,432)</u>	<u>54,736,448</u>
Total Liabilities and Net Assets	<u>\$ 57,371,572</u>	<u>\$ 381,491</u>	<u>\$ 57,753,063</u>	<u>\$ (426,432)</u>	<u>\$ 57,326,631</u>

See Independent Auditor's Report.

MACDOWELL

Consolidating Schedule of Activities For the Year Ended December 31, 2021

	<u>MacDowell</u>	<u>New High Street, LLC</u>	<u>Total</u>	<u>Eliminations</u>	<u>Consolidated</u>
SUPPORT AND REVENUE					
Contributions:					
Individuals	\$ 670,182	\$ -	\$ 670,182	\$ -	\$ 670,182
Foundations	1,022,368	-	1,022,368	-	1,022,368
Corporations	25,250	-	25,250	-	25,250
Bequests	241,329	-	241,329	-	241,329
Government grants	25,000	-	25,000	-	25,000
In-kind contributions	71,029	-	71,029	-	71,029
Special Events:					
National benefit	358,331	-	358,331	-	358,331
Medal Day	77,245	-	77,245	-	77,245
Other special events	6,475	-	6,475	-	6,475
Less cost of direct benefits to donors	<u>(52,005)</u>	<u>-</u>	<u>(52,005)</u>	<u>-</u>	<u>(52,005)</u>
Net special events revenue	390,046	-	390,046	-	390,046
Other Income:					
Application fees	31,902	-	31,902	-	31,902
Other	59,749	39,336	99,085	-	99,085
Interest income	<u>282</u>	<u>-</u>	<u>282</u>	<u>-</u>	<u>282</u>
Total Support and Revenue	2,537,137	39,336	2,576,473	-	2,576,473
EXPENSES					
Program	3,025,239	-	3,025,239	-	3,025,239
Management and general	1,193,535	31,677	1,225,212	-	1,225,212
Fundraising	<u>854,642</u>	<u>-</u>	<u>854,642</u>	<u>-</u>	<u>854,642</u>
Total Expenses	<u>5,073,416</u>	<u>31,677</u>	<u>5,105,093</u>	<u>-</u>	<u>5,105,093</u>
Change in Net Assets Before Net Investment Return	(2,536,279)	7,659	(2,528,620)	-	(2,528,620)
RETURN ON INVESTMENTS					
Interest and dividends	877,762	-	877,762	-	877,762
Unrealized gain on investments	3,802,370	-	3,802,370	-	3,802,370
Realized gain on investments	2,483,021	-	2,483,021	-	2,483,021
Investment expense	<u>(127,169)</u>	<u>-</u>	<u>(127,169)</u>	<u>-</u>	<u>(127,169)</u>
Total Return on Investments	7,035,984	-	7,035,984	-	7,035,984
Change in Net Assets	<u>4,499,705</u>	<u>7,659</u>	<u>4,507,364</u>	<u>-</u>	<u>4,507,364</u>
Net Assets, Beginning of Year	<u>50,286,596</u>	<u>368,920</u>	<u>50,655,516</u>	<u>(426,432)</u>	<u>50,229,084</u>
Net Assets, End of Year	<u>\$ 54,786,301</u>	<u>\$ 376,579</u>	<u>\$ 55,162,880</u>	<u>\$ (426,432)</u>	<u>\$ 54,736,448</u>

See Independent Auditor's Report.